

Tenant Services Career progression framework April 2025



Housing ICT, Systems and Data Team

Resident Engagement Apprentice (PN: 16549) – Apprentice Grade

See Job Profile for full duties.

Main duties include:

To learn and develop the skills to work with various teams in delivering services to Medway Council residents.

To develop a wide range of skills and experience in all aspects of housing

Level 2 Intermediate Apprenticeship	Level 3 Advanced Apprenticeship	Level 4 Higher Apprenticeship

Apprenticeships are a mixture of 'on' and 'off' the job learning. Apprentices will earn whilst they learn and gain practical and transferable skills throughout their apprenticeship.

You will work within an apprenticeship framework detailing the qualifications needed to be completed, the key skills targets and any other requirements of the apprenticeship. Each framework will also include information on job roles, entry routes, length of the apprenticeships and career paths available upon completion.

Data and Insight Officer (PN:16299) - Range 3

See Job Profile for full duties.

Main duties include:

Assist the service to understand our tenants by using a range of research methods and tools. Analyse survey returns, carry out profiling and produce reports to inform decision making. Enhance insight, drive service improvements and improve tenant satisfaction.

Level A (Developing)	Level B (Practising)	Level C (Accomplished)
Requirements at this level:	Requirements at this level in addition to level 3A:	Requirements at this level in addition to level 3A and 3B:
Qualifications Level 2 qualification – e.g. A minimum of 5 GCSE's (grades 4-9) including	Qualifications Completion of role specific training as identified on the HRA tenant	Qualifications Level 3 Chartered Institute of Housing (CIH) recognised qualification
English and Maths, NVQ etc	services training matrix	or equivalent qualification related to the role e.g. NVQ3 data science
		Evidence of continued professional development

Knowledge	Knowledge	<u>Knowledge</u>
An awareness of GDPR legislation and best practice in relation to	A comprehensive working knowledge of the broader activities of the	An understanding of strategies used to drive continuous
information sharing	service	improvement
A good understanding of data and insight principles	A good understanding of Regulatory standards for landlords	An understanding of resident engagement strategies and how to improve tenant satisfaction
Understanding of customer needs and expectations	Good knowledge of research methods and tools	
An awareness of GDPR legislation and best practice in relation to information sharing		A good understand of GDPR legislation and best practice in relation to information sharing
Experience	Experience	Experience
Experience of providing a comprehensive support service	Experience of providing effective project support	Experience of confidently using specialist ICT packages relevant to the service area, for example Business Objects or Power BI to
Experience of analysing data	Experience of engaging in peer-to-peer support activities	enhance service delivery
Experience of using a range of research methods	Experience of using the NEC housing database for the purposes of data and insight	Experience of both internal and external stakeholder engagement
Experience of conducting resident surveys and analysing feedback to inform		
service improvement and performance monitoring	Experience of presenting information to others	
Experience of providing advice and guidance to managers	Experience of undertaking research using methods, including quantitative and qualitative, and tools, such as literature review, data collection and analysis, surveys, interviews etc	
Skills	Skills	Skills
Ability to use Microsoft packages including Excel, Word and PowerPoint	Ability to interpret data and prepare reports as required,	Ability to use own analysis and evaluation to make
	demonstrating precision and speed	recommendations for service improvements
Strong analytical skills with attention to detail, using tools like Excel, SQL	Ability to communicate in a manner which is easily and eastered and	Ability to use own judgement and exactivity to access situations as her
Ability to organise and prioritise workload to meet deadlines	Ability to communicate in a manner which is easily understood and meets the needs of the audience, presenting data visually using tools like Power BI	Ability to use own judgement and creativity to assess situations, solve problems and adapt to new ways of working
Can coordinate the collection, analysis and reporting of resident profiling		
data	Ability to build productive working relationships with colleagues and resident groups. Can engage others in a credible, persuasive way	

Housing Finance Officer (PN:14368) – Range 3 (This post sits within the Business Support job family)

See Job Profile for full duties.

Main duties include:

To provide a high quality, effective and efficient finance support to the landlord service, including repairs and maintenance, estate services, tenancy management services and homes for independent living.

Level A (Developing)	Level B (Practising)	Level C (Accomplished)

A good understanding of relevant policies and procedures within landlord services Understanding of finance activity such as budgeting, invoicing, preparing statements etc Experience Experience of providing a comprehensive administrative and/or customer support service Experience of using financial systems to raise purchase orders and process invoices Experience of updating records accurately using electronic or hard copy filing systems/databases. Experience of providing general information, advice and guidance on internal procedures relating to finance Skills Ability to use Microsoft Word, Excel, Teams and Outlook Ability to organise and prioritise workload to achieve deadlines Excellent interpersonal skills with a confident telephone manner, and the ability to create a welcoming environment for members of the public, sarf and stakeholders Ability to work within defined procedures and to work independently, using intellection of dealing with confidential and sensitive data Experience of contributing to Freedom of Information requests Experience of providing project support Experience of contributing to Freedom of Information requests Ability to use work independently project so working and propriets and adaptive to a providing project support Experience of providing project support Experience of providing projec	Requirements at this level:	Requirements at this level in addition to level 3A:	Requirements at this level in addition to level 3A and 3B:
Knowledge An awareness of GDPR legislation and best practice in relation to information sharing An awareness of financial regulations, guidelines and procedures A good understanding of relevant policies and procedures within landlord services A good understanding of relevant policies and procedures within landlord service Lindestanding of finance activity such as budgeting, invoicing, preparing statements etc Experience of using financial systems budgeting, invoicing, preparing support service Experience of using financial systems to raise purchase orders and procedures roces invoices Experience of updating records accurately using electronic or hard copy filing systems/databases Experience of providing procedures relating to finance Experience of providing general information, advice and guidance on internal procedures relating to finance Sailis Ability to use Microsoft Word, Excel, Teams and Outlook Ability to organise and prioritise workload to achieve deadlines Excellent interpersonal skills with a confident telephone manner, and the ability to create a welcoming environment for members of the public, staff and stakeholders Ability to own within defined procedures and to work independently, using intitative to deal with structions, referring to line manager for ususual or difficulty problems Ability to develop and maintain the Housing ICT database and any other And and the deal manager for ususual or difficulty problems Ability to develop and maintain the Housing ICT database and any other	Level 2 qualification – e.g. A minimum of 5 GCSE's (grades 4-9) including English and Maths, NVQ etc	Level 3 in Business Administration or CIH equivalent qualification level Completion of role specific training as identified on the HRA tenant	
Experience Experience of providing a comprehensive administrative and/or customer support service Experience of using financial systems to raise purchase orders and process invoices Experience of updating records accurately using electronic or hard copy filing systems/databases Experience of providing general information, advice and guidance on internal procedures relating to finance Skills Ability to use Microsoft Word, Excel, Teams and Outlook Ability to organise and prioritise workload to achieve deadlines Excellent interpersonal skills with a confident telephone manner, and the ability to create a welcoming environment for members of the public, staff and stakeholders Ability to work within defined procedures and to work independently, using initiative to deal with situations, referring to line manager for unusual or difficult problems Ability to develop and maintain the Housing ICT database and any other	Knowledge An awareness of GDPR legislation and best practice in relation to information sharing An awareness of financial regulations, guidelines and procedures A good understanding of relevant policies and procedures within landlord	Knowledge A working knowledge of financial systems and basic accounting A comprehensive working knowledge of the broader activities of the	A good understand of GDPR legislation and best practice in relation to information sharing An awareness of the Council's Record Retention Policy and freedom
Experience of updating records accurately using electronic or hard copy filing systems/databases Experience of providing general information, advice and guidance on internal procedures relating to finance Skills Ability to use Microsoft Word, Excel, Teams and Outlook Ability to organise and prioritise workload to achieve deadlines Excellent interpersonal skills with a confident telephone manner, and the ability to create a welcoming environment for members of the public, staff and stakeholders Ability to work within defined procedures and to work independently, using initiative to deal with situations, referring to line manager for unusual or difficult problems Ability to develop and maintain the Housing ICT database and any other Experience of preparing reports Experience of preparing reports Skills Ability to interpret data and prepare financial / management / project reports as required, demonstrating precision and speed Ability to communicate in a manner which is easily understood and tailored to meet the needs of the audience Ability to explain straightforward tasks to others, where required Ability to deal with considerable levels of work-related pressure, for example from deadlines, interruptions or conflicting demands. Coaching skills Coaching skills	Experience Experience of providing a comprehensive administrative and/or customer support service Experience of using financial systems to raise purchase orders and	Experience of dealing with confidential and sensitive data Experience of coaching/supporting others in their role	Experience of confidently using specialist IT packages relevant to landlord services
Ability to use Microsoft Word, Excel, Teams and Outlook Ability to organise and prioritise workload to achieve deadlines Ability to organise and prioritise workload to achieve deadlines Excellent interpersonal skills with a confident telephone manner, and the ability to create a welcoming environment for members of the public, staff and stakeholders Ability to work within defined procedures and to work independently, using initiative to deal with situations, referring to line manager for unusual or difficult problems Ability to use well developed communication skills to present tailored to meet the needs of the audience Ability to communicate in a manner which is easily understood and tailored to meet the needs of the audience Ability to explain straightforward tasks to others, where required Ability to deal with considerable levels of work-related pressure, for example from deadlines, interruptions or conflicting demands. Ability to develop and maintain the Housing ICT database and any other	Experience of updating records accurately using electronic or hard copy filing systems/databases Experience of providing general information, advice and guidance on		
important Attention to detail with the ability to proof read	Ability to use Microsoft Word, Excel, Teams and Outlook Ability to organise and prioritise workload to achieve deadlines Excellent interpersonal skills with a confident telephone manner, and the ability to create a welcoming environment for members of the public, staff and stakeholders Ability to work within defined procedures and to work independently, using initiative to deal with situations, referring to line manager for unusual or difficult problems Ability to develop and maintain the Housing ICT database and any other filing systems, where care, accuracy, confidentiality and security are important	Ability to interpret data and prepare financial / management / project reports as required, demonstrating precision and speed Ability to communicate in a manner which is easily understood and tailored to meet the needs of the audience Ability to explain straightforward tasks to others, where required Ability to deal with considerable levels of work-related pressure, for example from deadlines, interruptions or conflicting demands.	Ability to use own judgement and creativity to assess situations, solve problems and adapt to new ways of working Ability to use well developed communication skills to present complex/sensitive information in an understandable way, to a range of audiences Ability to use advanced suite of Excel functions (pivot tables and

Ability to maintain confidentiality at all times	
Good time management skills	

Resident Engagement Officer (PN: 6815) – Range 4

See Job Profile for full duties.

Main duties include:

To develop and lead community engagement and social inclusion initiatives to build strong and sustainable neighbourhood for Medway Council tenants.

Level A (Developing)	Level B (Practising)	Level C (Accomplished)
Requirements at this level:	Requirements at this level in addition to level 4A:	Requirements at this level in addition to level 4A and 4B:
Qualifications Level 2 qualification – e.g. A minimum of 5 GCSE's (grades 4-9) including	Qualifications Completion of role specific training as identified on the HRA tenant	Qualifications Completion of level 3 Chartered Institute of Housing qualification or
English and Maths, NVQ etc	services training matrix	equivalent qualification in customer/community engagement
Full UK driving licence and daily use of a car		Evidence of continued professional development
<u>Knowledge</u>	Knowledge	Knowledge
An understanding of community engagement principles and social inclusion	Good understanding of regulatory requirements, including consumer standards	Extensive knowledge of best practices for community cohesion and social inclusion, including innovative and evidence-based approaches
Awareness of the Charter for Social Housing Residents, Social Housing White Paper and Consumer Standards	Knowledge of how to use data and insights to inform targeted tenant engagement strategies	Advanced understanding of data analytics tools and techniques for tenant profiling and targeted engagement
Knowledge of tenant engagement practices and methods for consultation.	Awareness of diversity and inclusion issues, particularly regarding under- represented groups	
<u>Experience</u>	<u>Experience</u>	<u>Experience</u>
Experience working with residents or communities in a customer- focussed or support based role	Experience of delivering successful community engagement or social inclusion initiatives	Significant experience in designing and leading high-impact community engagement projects with measurable outcomes
Exposure to multi-agency working or partnership environments	Experience using data to develop targeted and impactful engagement activities	Evidence of mentoring and coaching colleagues to build capacity within the team
Involvement in delivering community projects or initiatives	Experience of having worked with diverse communities and addressing barriers to engagement	
	Participation in securing funding and managing budgets for community projects	
Skills	Skills	Skills
Good communication and interpersonal skills, with the ability to build	Ability to design, implement, and monitor resident engagement	Ability to lead on strategic initiatives, aligning tenant engagement
relationships with residents and stakeholders	programmes and evaluate their impact	with corporate objectives and regulatory standards

Organisational and time management skills to coordinate engagement activities and events	Skilled in interpreting data to inform engagement activities and service improvements	Advanced skills in engaging and mobilising hard-to-reach groups, using creative and inclusive consultation methods
Data handling skills, including gathering and interpreting information to inform decision making including being competent with the use of Microsoft Excel.	Competent in managing multiple projects, including budgeting and resource planning	
	Effective partnership building skills with internal teams, service providers and external stakeholders	
	Able to use coaching and mentoring skills to improve performance of the team	

Housing Business Systems Analyst (PN: 16303) – Range 4

See Job Profile for full duties.

Main duties include:

To oversee and support the day-to-day running and management of housing ICT systems, ensuring their smooth operation and continuous improvement.

Level A (Developing)	Level B (Practising)	Level C (Accomplished)
Requirements at this level:	Requirements at this level in addition to level 4A:	Requirements at this level in addition to level 4A and 4B:
Qualifications	Qualifications	Qualifications
Level 3 qualification – e.g. A levels, Advanced apprenticeship, NVQ 3	An ICT qualification Level 3 or above or working towards	Working towards professional development such as high level excel or
		Structured Query Language (SQL) training
	Working towards advanced excel and foundation Structured Query	
	Language (SQL) skills	Evidence of continued professional development
	Completion of role specific training as identified on the HRA tenant	
	services training matrix	
Knowledge	Knowledge	Knowledge
A solid knowledge base of providing ICT service management in a housing	A strong understanding of the functions, wider purpose and	Applied knowledge of data analysis skills using advanced excel
environment	implications of our housing management systems, tools and	functions and SQL
	languages and how they can be used to meet the needs of the	
An awareness of GDPR legislation and best practice in relation to	business	Applied specialist knowledge of NEC functionality
information sharing		
	Awareness of the wider purpose and implications of the systems,	Expertise on new technologies and how they could be applied and
	including service impacts on key stakeholders	implemented within the service
	Working knowledge of relevant legislation, understanding how it	Good understanding of cybersecurity practice for organisational data
	impacts the role and its duties	and systems, with the ability to implement these as needed
<u>Experience</u>	Experience	<u>Experience</u>
Experience of working in systems administration or comparable support	Experience of working directly with a broad range of business leads to	Experience of mentoring junior members of staff and peers in the
role	help them get the most out of IT systems	area of systems use

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Experience of providing a first line support function in a housing ICT service	Experience of utilising Structured Query Language (SQL) and advanced EXCEL functions to transform data	Experience of managing the operational running of housing management systems and associated tools, with minimal support.
Experience of running reports		
Experience of basic data analysis	Experience of managing/resolving complex situations	Experience researching new solutions and providing evidence for or against the use of them
	Experience of contributing information to senior officers to suggest or	
	shape changes to procedures or systems	Experience providing comprehensive customer support, with the ability to meet the needs of the customer at all levels with fast turnaround
	Experience working with internal customers and partners to resolve	
	problems	Experience of proactively fixing or taking preventative measures against an issue
	Experience of analysing a large data set to produce actionable data	all issue
		Experience of deputising for manager.
Skills	Skills	Skills
Excellent communication skills. An ability to explain complex issues in a way that is easy to understand	A professional curiosity approach to data quality, testing and system functionality	Applied use of advanced Excel skills
		Applied use of Structured Query Language (SQL) data extraction and
Excellent organisational skills and attention to detail	Problem solving and creative ability	reporting tools
Proficient in the use of relevant computer applications including Microsoft	Working towards advanced data analysis skills using advanced excel	Independent applied use of NEC knowledge in problem solving
Office	functionality	scenarios
Ability to maintain confidentiality at all times	Effective prioritisation of projects, activities and tasks to meet Service	
	Level Agreements	
Ability to work to deadlines under a pressured environment		
Ability to trouble heat issues in a timely and effective magnetic resistant	Ability to suggest adaptations to systems, providing a clear case and plan	
Ability to troubleshoot issues in a timely and effective manner to maintain good service	for implementation	

Data and Insight Manager (PN: 11144 & 11144A) – Range 5

See Job Profile for full duties.

Main duties include:

To provide efficient support to housing service managers, focussing on service improvements and preparing for inspections from the Regulator of Social Housing.

The role will lead communication strategies with partners and residents, ensuring accurate and widely distributed information through various methods.

A key responsibility is to drive service improvements and implement new initiatives, while ensuring compliance with housing regulatory standards through the development of effective mechanisms.

Level A (Developing)	Level B (Practising)	Level C (Accomplished)
Requirements at this level:	Requirements at this level in addition to level 5A:	Requirements at this level in addition to level 5A and 5B:

Qualifications Level 3 qualification – e.g. A levels, Advanced apprenticeship, NVQ 3 Willingness to work toward level 4 Chartered Institute of Housing qualification	Qualifications Completion of role specific training as identified on the HRA tenant services training matrix	Qualifications Completion of level 4 Chartered Institute of Housing qualification Evidence of continued professional development
Knowledge A good understanding of Regulatory standards for landlords A working knowledge of Housing legislation	Knowledge An in-depth knowledge of strategies used to drive continuous improvement An in-depth knowledge of resident engagement strategies	Knowledge Comprehensive understanding of housing policy and law, finance, customer engagement, strategic planning and ethics in housing
Experience Experience of stakeholder engagement Experience of benchmarking performance	Experience Experience of funding and bid writing Experience of completing Data Protection Impact Assessments Experience of Housing Management Systems and processes Effectively supervise staff members, delegate tasks and ensure performance expectations are met	Experience Evidence of strategic planning and aligning team objectives with broader goals Evidence of reviewing and developing policies and procedures Drive service improvements, introducing innovation and enhancing the resident experience
Skills Highly organised with the ability to prioritise the work of the team Honed relationship management and interpersonal skills Excellent ICT skills including Microsoft packages such as excel, PowerPoint and word Ability to work independently within defined procedures using own judgement and creativity to assess situations, solve straightforward problems and adapt to new ways of working Ability to troubleshoot issues in a timely and effective manner to maintain good service	Skills Effective line management skills Ability to manage large sets of data, producing accurate analysis and reporting Excellent written and oral communication skills, tailoring to the needs of the audience	Skills Evidence of problem solving and creative ability Evidence of applying data and insight to inform resident engagement Identify opportunities for staff development

Housing Service Improvement Manager (PN:16637) – Range 6

See Job Profile for full duties.

Main duties include:

To ensure that the Council's ICT systems are optimised for service improvement, supporting business processes, reporting, user experience and decision making.

The role will involve managing systems maintenance, financial controls, and compliance with best practices and legislation.

The post holder will lead activities like process mapping, digital automation, and user training, ensuring housing management and finance systems operate effectively including batch scheduling, interfaces, and contractor invoicing.

Level A (Developing)	Level B (Practising)	Level C (Accomplished)
Requirements at this level:	Requirements at this level in addition to level 6A:	Requirements at this level in addition to level 6A and 6B:
Qualifications Level 3 qualification – e.g. A levels, Advanced apprenticeship, NVQ 3	Qualifications Completion of role specific training as identified on the HRA tenant services training matrix	Qualifications Chartered Institute of Housing Level 4 and working towards the Information Technology Infrastructure Library (ITIL) foundation certified Evidence of continued professional development
Knowledge Advanced knowledge relating to workflow-based ICT including system administration functions Knowledge of the social housing sector A good understand of GDPR legislation and best practice	Knowledge Foundation level understanding of IT Infrastructure Library (ITIL) service management framework Detailed knowledge of Medway's systems and technical infrastructure	Knowledge Comprehensive understanding of housing policy and law, finance, customer engagement, strategic planning and ethics in housing and best practice
Experience Experience of direct line management in a responsive housing context Applied use of SQL. Experience of working in a service improvement role	Experience Experience of supporting service users managing complex data and security access controls of NEC, storing sensitive data and documents Experience of analysing data and systems to inform strategic decision making Experience of driving improvements in self-service and user experience	Experience Delivery of ICT upskilling across the service Evidence of strategic planning and aligning team objectives with broader goals Experience of deputising for manager Evidence of providing complex advice and guidance to internal and external stakeholders Be an active member in the development of and successful running, and acting Chair of the Housing Change Advisory Board
Skills Ability to use Microsoft packages including Excel, Word and PowerPoint	Skills Business process transformation skills	Skills Use of best practice service management methodologies
Relationship management and interpersonal skills	Evidence of problem solving and creative ability	Evidence of applying housing sector knowledge to drive innovation
Effective line management skills Advanced data analysis skills including advanced level excel	Ability to work collaboratively and consultatively with stakeholders to maximise value from systems and establish priorities aligned with strategic objectives	Excellent presentation and training skills
Excellent research and audit activity skills		
Communication skills		
Organisation/ project planning skills		
Initiative and independence in this role		

Housing ICT Systems and Data Manager (PN: 10723) – Range 7

See Job Profile for full duties.

Main duties include:

Strategically manage the Council's Housing ICT systems, ensuring that they support business processes, decision making and reporting while maintaining technical functionality.

The role employs proactive product management methodologies to develop a visionary roadmap for technical updates and service enhancements, leveraging ITIL and user-centred IT Service Management practices to foster collaboration, value and continuous improvement

Level A (Developing)	Level B (Practising)	Level C (Accomplished)
Requirements at this level:	Requirements at this level in addition to level 7A:	Requirements at this level in addition to level 7A and 7B:
Qualifications Lovel 6 qualification and Degree Apprenticeship Craduate Diploma	Qualifications Information Technology Infrastructure Library (ITIL) practice manager	Qualifications Completion of Chartered Institute of Housing level 4 qualification
Level 6 qualification – e.g. Degree Apprenticeship, Graduate Diploma	certified	Completion of Chartered histitute of Housing level 4 qualification
		Evidence of continued professional development
	Completion of role specific training as identified on the HRA tenant services training matrix	
Knowledge	Knowledge	Knowledge
Advanced knowledge relating to workflow-based ICT including system	Detailed knowledge of IT Infrastructure Library (ITIL) service	Comprehensive understanding of housing policy and law, finance,
administration functions	management framework	customer engagement, strategic planning and ethics in housing
Good knowledge of GDPR and role-based security	Detailed knowledge of Medway's systems and technical infrastructure	Strong understanding of annual reporting, including how the information is to be presented, returns deadlines, and any relevant
Knowledge of the social housing sector	Understanding of service requirements under the consumer standards	national standards
	and good understanding of how relevant legislation, standards, and best	Expertise in matters of data protection and cybersecurity, with a strong
	practice apply to the duties of the team at all levels	understanding of relevant technologies that are used or could be used
	Strong working knowledge of FOIs, SARs, and the national guidance and	by the council
	standards for dealing with them sufficient to lead on these activities	
<u>Experience</u>	Experience	<u>Experience</u>
Experience of team management, including the motivation and	Experience of managing a support team with limited resources and	Experience of delivering transformation and change in relation to
development of staff, in an NEC applications environment	conflicting priorities	systems and processes
Experience of managing a housing ICT support service	Experience of analysing data and systems to inform strategic decision making	Experience in a leadership business systems management function
Experience of building config/ Structured Query Language (SQL) to improve		Experience of recruiting staff including writing a business case,
Housing services	Experience of mapping out team targets in line with service plan with continued monitoring to ensure successful completion	obtaining approval, creating JD's, advertising, shortlisting and interview, offer and induction
Experience contributing to budget management or setting		
	Experience of organising joint working and partnerships, looking at cross networking, working collaboratively and building sustainable	Experience of setting, managing, and effectively reporting on budgets, providing insight into spending trends to inform financial forecasting
	relationships for the future of Medway	

Skills

Ability to use Microsoft packages including Excel, Word and PowerPoint

Relationship management and interpersonal skills

Ability to undertake direct responsibility for line managing others, providing direction, monitoring progress and empowering them to achieve objectives

Excellent written and verbal communication skills to adapt information to a variety of audiences

Advanced IT skills

Excellent management skills

Excellent analytical skills to interpret complex information to develop long-term strategies and solutions

Skills

The ability to compile complex reports to influence change

Effective Business Objects/Power BI skills

Developed management skills to develop and motivate staff

Able to administer complex projects, assessing and taking account of known risks, able to adapt to changes and problems along the way

Ability to carry out tasks and/or provide guidance on internal procedures, relating to employees and interpret them based on the needs of individual situations

Skills

Proven project management ability

Use of best practice service management methodologies

Able to draft and deliver presentations to staff, members, and other key stakeholders on various service subjects

Ability to thoroughly analyse information and consider alternative solutions, adapting to new ways of working where necessary

Strong interpersonal skills, with the ability to manage team dynamics with care and attention

Superb leadership, problem-solving and negotiation skills

Tenancy Management

Housing Apprentice (PN: 9621A & 16549) - Apprentice Grade

See Job Profile for full duties.

Main duties include:

To learn and develop the skills to work with various teams in delivering services to Medway Council residents.

To develop a wide range of skills and experience in all aspects of housing

Level 2 Intermediate Apprenticeship

Level 3 Advanced Apprenticeship

Level 4 Higher Apprenticeship

Apprenticeships are a mixture of 'on' and 'off' the job learning. Apprentices will earn whilst they learn and gain practical and transferable skills throughout their apprenticeship.

You will work within an apprenticeship framework detailing the qualifications needed to be completed, the key skills targets and any other requirements of the apprenticeship. Each framework will also include information on job roles, entry routes, length of the apprenticeships and career paths available upon completion.

Tenancy Management Assistant (PN: 11386A) – Range 2 (This post is within the Business Support job family)

See Job Profile for full duties.

Main duties include:

To provide a range of general administrative duties to support service delivery.

To act as the first point of contact for internal and external customers and provide a professional and welcoming environment at all times

Level A (Developing)	Level B (Practising)	Level C (Accomplished)
Requirements at this level:	Requirements at this level in addition to level 2A:	Requirements at this level in addition to level 2A and 2B:
Qualifications Level 2 qualification – e.g. A minimum of 5 GCSE's (grades 4-9) including English and Maths, NVQ etc	Qualifications Completion of role specific training as identified on the HRA training matrix	Qualifications Working towards Level 3 in Business Administration Evidence of ongoing continuous professional development
Knowledge An awareness and understanding of confidentiality and data protection procedures An awareness of the service area An awareness of equality, diversity and inclusion	Knowledge An awareness of policies and legislation relevant to the service A good understanding of the procedures and practices relevant to the service area and own area of work	Knowledge An understanding of GDPR legislation and best practice in relation to information sharing
Experience Experience of providing administrative support to a team Experience of undertaking routine data entry with care and accuracy	Experience Experience of supporting with multiple copies of documents, using photocopier Experience of dealing with confidential and sensitive data	Experience Experience of analysing information and considering alternative solutions Experience of providing a comprehensive administrative and/or customer support service Experience of updating records on electronic or hard copy filing systems
Skills Ability to use Microsoft Word, Excel, Teams and Outlook Effectively exchange basic information, both orally and in writing Ability to maintain confidentiality at all times	Skills Ability to organise and prioritise workload to achieve deadlines Ability to maintain effective computerised and manual filing systems, where care, accuracy, confidentiality and security are important	Skills Good interpersonal skills with a confident telephone manner, and the ability to create a welcoming environment for members of the public, staff and stakeholders Ability to work within defined procedures and to work independently, using initiative to deal with situations, referring to supervisor/line manager for unusual or difficult problems Ability to input data, where care, accuracy, confidentiality and security are important

Tenancy Management Officer (PN: 3227A) – Range 4

See Job Profile for full duties.

Main duties include:

To deliver comprehensive tenancy management services within a designated geographical area.

Engage with residents to foster strong working relationships.

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I the role also includes promoting timely	rent nayments, linholding property and tenancy	I OF lease conditions, and driving resident involvement initiatives.
The role also includes promoting timely	rent payments, aprioraing property and tenancy	or lease conditions, and driving resident involvement initiatives

Lovel A (Doveloning)	Level B (Practising)	Loyal C (Accomplished)
Level A (Developing)	Level B (Practising)	Level C (Accomplished)
Requirements at this level:	Requirements at this level in addition to level 4A:	Requirements at this level in addition to level 4A and 4B:
Qualifications Level 2 qualification – e.g. A minimum of 5 GCSE's (grades 4-9) including English and Maths, NVQ etc Full UK driving licence and daily use of a car	Qualifications Completion of role specific training as identified on the HRA training matrix	Qualifications Completion of level 3 Chartered Institute of Housing qualification or equivalent related to the role Evidence of continued professional development
Knowledge A good understanding of Housing legislation relating to secure tenants Knowledge of welfare and benefits Knowledge of safeguarding principles An understanding of GDPR legislation and best practice in relating to information sharing Knowledge of lone worker practices	Knowledge In-depth understanding of strategies for managing tenancy breaches Understanding of social value initiatives and approaches to neighbourhood development Knowledge of engagement techniques / methods that can be applied to foster strong working relationships with residents	Knowledge Comprehensive understanding of occupancy, tenure and lettings, delivery of housing services, sustainable communities and resident involvement
Experience Experience of working in a social housing setting Experience of working in a team and contributing to shared objectives Familiarity with housing management systems and processes	Experience Build productive relationships with stakeholders to resolve complex issues and support residents Experience of being the primary contact for residents and stakeholders, including completing visits. Experience with identifying potential problems and taking appropriate action Experience of actively contributing to change programmes and offering input to shape decisions	Experience Drive improvements through initiations within the assigned neighbourhood, enhancing resident satisfaction Experience of proactive resident engagement to meet our 'knowing our tenants' service objective
Skills Honed relationship management and interpersonal skills Effective prioritisation of tasks and ability to meet deadlines Proficient at using Microsoft packages such as word/Excel/PowerPoint Communication skills	Skills Ability to apply Council policies and processes when making decisions on tenant issues Ability to use Council ICT to accurately record resident information and interactions, including CRM Excellent customer care skills, with experience of adapting services, where possible, to meet customer needs and can take the initiative to work with other agencies where necessary	Skills Ability to problem solve with creative ability Ability to proactively manage the patch, considering the bigger picture

Tenancy Sustainment Officer (PN: TBC) – Range 4

See Job Profile for full duties.

Main duties include:

To offer support and guidance to Medway Council tenants, helping them to sustain their tenancies while fostering strong, positive relationships to maximise engagement and prevent tenancy breaches.

The role requires delivering a compassionate and customer-focussed service in line with the Council's policies, procedures, and relevant legislation whilst promoting the delivery of a high quality, inclusive service, ensuring efficiency and effectiveness for all stakeholders

Level A (Developing)	Level B (Practising)	Level C (Accomplished)
Requirements at this level:	Requirements at this level in addition to level 4A:	Requirements at this level in addition to level 4A and 4B:
Qualifications Level 2 qualification – e.g. A minimum of 5 GCSE's (grades 4-9) including English and Maths, NVQ etc Full UK driving licence and daily access to a vehicle for work	Qualifications Completion of role specific training as identified in the HRA training matrix	Qualifications Completion of level 3 Chartered Institute of Housing qualification or equivalent related to the role Evidence of continued professional development
Knowledge A good understanding of Housing legislation relating to secure tenants In-depth knowledge of welfare benefits such as universal credit, housing benefit and council tax support Knowledge and understanding of safeguarding principles Awareness of how issues such as domestic abuse, mental health and substance misuse can affect residents Knowledge of lone worker practices An understanding of GDPR and FOIs	Knowledge of local support services, charities and agencies, including how to signpost residents to appropriate help. Includes awareness of pathways to access employment, education and training Familiarity with financial inclusion, budgeting advice and available grants or discretionary funding	Knowledge Comprehensive understanding of occupancy, tenure and lettings, delivery of housing services, sustainable communities and resident involvement Sound knowledge of all housing services teams in order to provide cover during periods of absence
Experience Experience of working in a social housing setting Experience of working within a team and contributing to shared objectives Familiarity with housing management systems and processes	Experience Build productive relationships with stakeholders to resolve complex issues and support residents Experience of identifying potential problems and taking appropriate action Experience of actively contributing to change programmes and offering input to shape decisions	Experience Evidence of driving improvements across the service, enhancing resident satisfaction and reducing evictions Evidence of taking a proactive approach to tenancy sustainment, using innovation in engagement activities and campaigns
	Experience of making online applications for Kent HomeChoice and Homeswapper	

<u>Skills</u>	Skills	Skills
Honed relationship management and interpersonal skills	Ability to apply Council policies and processes when making decisions	Ability to problem solve with creative ability
	on tenant issues	
Effective prioritisation of tasks and ability to meet deadlines		Evidence of using available data in the Low-Income Family Tracker
	Ability to use Council ICT to accurately record cases and interactions,	(LIFT) to create proactive plans and target interventions
Proficient at using Microsoft packages such as word/Excel/PowerPoint	including CRM	
Empathy skills	Ability to formulate clear and effective action plans for residents	
Limpathy skills	which enable tenancy sustainment	
Communication skills	Which charie terrainey sustainment	
	Excellent customer care skills, with experience of adapting services,	
	where possible, to meet customer needs and can take the initiative to	
	work with other agencies and stakeholders where necessary	

Anti-Social Behaviour Officer (PN: 16278) – Range 4

See Job Profile for full duties.

Main duties include:

To take a holistic approach in investigating, managing and seeking resolution for complaints of anti-social behaviour (ASB), supporting victims and complainants throughout the process.

The postholder will work with perpetrators, aiming to understand the root causes of behaviour and implement appropriate interventions to prevent further incidents and help them to sustain their tenancies.

The postholder will ensure compliance with relevant legislation and Medway Council's policies, while collaborating with various partners to safeguard vulnerable individuals and address ASB effectively

Level A (Developing)	Level B (Practising)	Level C (Accomplished)
Requirements at this level:	Requirements at this level in addition to level 4A:	Requirements at this level in addition to level 4A and 4B:
Qualifications Level 2 qualification – e.g. A minimum of 5 GCSE's (grades 4-9) including English and Maths, NVQ etc Full UK driving licence and daily access to a vehicle for work	Qualifications Completion of role specific training as identified in the HRA training matrix	Qualifications Completion of level 3 Chartered Institute of Housing or equivalent qualification related to the role Evidence of continued professional development
Knowledge Extensive knowledge of Anti-Social Behaviour (ASB) and housing legislation Knowledge of safeguarding principles	Knowledge In-depth knowledge of strategies used for managing tenancy breaches in relation to ASB Understanding of approaches to achieve community cohesion	Knowledge Comprehensive understanding of occupancy, tenure and lettings, delivery of housing services, sustainable communities and resident involvement
Knowledge of current policies and best practice in ASB and tenancy management including ASB, Crime and Policing Act 2014 An understanding of GDPR and FOIs		

Experience	<u>Experience</u>	<u>Experience</u>
Experience of working within a social housing environment	Experience of engaging and collaborating with partners, coordinating	Experience of proactive community engagement to tackle ASB
	multi-agency action and developing appropriate plans to tackle ASB	hotspots within neighbourhoods
Experience of accurately opening, maintaining, monitoring and closing		
cases on the housing management system	Experience in investigation, evidence gathering and recording,	Sound experience of engaging with the ASB improvement plan to
	including taking witness statements, and preparation/presentation of	realise improvements in Tenant Satisfaction Measures for ASB case
Experience of working in a team and contributing to shared objectives	cases for enforcement action and lower-level interventions	handling
	Experience of providing effective line management and coaching to the	Experience of pursuing legal actions and attending court as a Council
	ASB apprentice	witness
Skills	Skills	Skills
Honed relationship management and interpersonal skills	Ability to use Council ICT to accurately record case information,	Ability to analyse and interpret complex information and situations,
	evidence and interactions, including CRM	developing solutions and plans with an innovative approach
Effective prioritisation of tasks and ability to meet deadlines		
	Ability to apply appropriate remedies, both legal and non-legal to	
Proficient at using Microsoft packages such as word/Excel/PowerPoint	manage ASB cases, selecting proportionate action and following	
	advice and guidance where required for complex cases	
Ability to provide meaningful feedback to staff to enhance performance		
and influence outcomes.	Excellent customer care skills, with experience of adapting services,	
	where possible, to meet customer needs and can take the initiative to	
Communication skills	work with other agencies where necessary	
Supervision skills	Coaching skills	

Senior Tenancy Management Officer (PN: 16632) – Range 5

See Job Profile for full duties.

Main duties include:

To deliver comprehensive tenancy management services within a defined geographical area. Manage a team of up to 5 staff members, ensuring the smooth operation of the tenancy team and a commitment to continuously improving services for residents

The post holder will support the Tenancy Manager by embedding the Council's strategic priorities, adapting to resident feedback, and responding to changes in regulatory requirements. Through proactive leadership and partnership working, the postholder will play a pivotal role in shaping vibrant, well-managed communities

Level A (Developing)	Level B (Practising)	Level C (Accomplished)
Requirements at this level:	Requirements at this level in addition to level 5A:	Requirements at this level in addition to level 5A and 5B:
Qualifications Level 3 qualification – e.g. A levels, Advanced apprenticeship, NVQ 3	Qualifications Completion of role specific training as identified in the HRA training matrix	Qualifications Completion of level 4 Chartered Institute of Housing qualification
Full UK driving licence and daily use of a car Willingness to work towards level 4 Chartered Institute of Housing		Evidence of continued professional development
qualification		

Knowledge	Knowledge	Knowledge
A good understanding of Housing legislation relating to secure tenants	In depth understanding of strategies for managing tenancy breaches	Comprehensive understanding of housing policy and law, finance, customer engagement, strategic planning and ethics in housing
Knowledge of welfare and benefits	Understanding of social value initiatives and approaches to neighbourhood development	
Knowledge of safeguarding principles	Good housing systems knowledge	
Understanding of GDPR and information sharing guidelines	An understanding of stakeholder management	
<u>Experience</u>	<u>Experience</u>	<u>Experience</u>
Experience of working in a tenancy/housing management role	Effectively supervise staff members, delegate tasks and ensure performance expectations are met	Drive service improvements, introducing innovations and enhancing tenant satisfaction
Experience of leading a team to achieve shared objectives	Experience of building productive relationships with stakeholders to	Contribute to service strategies, setting team objectives aligned with
Familiarity with housing management systems and processes	resolve complex issues and support residents	broader goals
	Experience of carrying out regular tenancy audits capturing information, recording vulnerabilities and identifying cases of tenancy fraud	
	Experience of working in partnership to shape the community	
	Experience of responding to changes in legislative requirements	
	Experience of actively analysing feedback from residents and responding back to them	
Skills Honed relationship management and interpersonal skills	Skills Effective line management skills, applying Council policies and procedures to support staff members	Skills Problem solving and creative ability
Effective prioritisation of tasks and ability to meet deadlines		Ability to apply housing sector knowledge to drive innovation
Proficient at using Microsoft packages such as word/Excel/PowerPoint	Ability to make informed, fair and effective decisions on tenant issues - independently, using own initiative	Ability to identify opportunities for staff development and coach/mentor them
Ability to provide meaningful feedback to staff to enhance performance and influence outcomes.	Excellent customer care skills, with experience of adapting services, where possible, to meet customer needs and can take the initiative to work with other agencies where necessary	
Communication skills	WOLK WITH OTHER ARELICIES WHELE HECESSALY	
Analytical skills		

Tenancy Manager (PN: 12128) – Range 6

See Job Profile for full duties.

Main duties include:

To direct the day-to-day operations of the tenancy team, providing a comprehensive housing service for HRA tenancy management, tenancy sustainment and anti-social behaviour.

The postholder will monitor and evaluate the service to ensure compliance with statutory requirements and the adoption of best practice approaches. Additionally, they will develop and maintain effective working relationships with partner agencies and foster a culture of collaborative working to achieve the best outcomes for residents

Level A (Developing)	Level B (Practising)	Level C (Accomplished)
Requirements at this level:	Requirements at this level in addition to level 6A:	Requirements at this level in addition to level 6A and 6B:
Qualifications Level 6 qualification – e.g. Degree Apprenticeship, Graduate Diploma Full UK driving licence with daily access to a car for work	Qualifications Completion of role specific training as identified in the HRA training matrix	Qualifications Completion of level 4 Chartered Institute of Housing qualification Evidence of continued professional development
Knowledge Proven knowledge of tenancy and housing management and its requirements and guidelines and legislation, including safeguarding and health and safety Understanding of GDPR and information sharing guidelines Comprehensive knowledge of housing legislation relating to secure tenants Comprehensive knowledge and application of equal opportunities, responding positively to individual needs and circumstances	Knowledge Working knowledge of policies, procedures and risk assessments relevant to the role with in-depth knowledge of Regulatory standards in housing and their practical application In-depth understanding of strategies to manage tenancy breaches In-depth understanding of social value initiatives and approaches to neighbourhood development Knowledge and understanding of performance management An understanding of stakeholder management	Knowledge Knowledge of applying procedural knowledge to develop creative solutions and plans for service improvements Comprehensive understanding of housing policy and law, finance, customer engagement, strategic planning and ethics in housing
Comprehensive understanding of social issues that may affect tenants such as poverty, isolation and domestic abuse Experience Experience of effectively managing a multi-disciplinary team including tenancy management Experience managing complex tenancy management cases, applying a variety of different methods to achieve positive outcomes	Experience Experience of developing and sustaining successful and productive interagency working for the benefit of all residents Experience and sound understanding of finances and budget systems Experience of developing objective plans to meet the needs of the service, setting realistic targets and developing ways of using information for solutions	Experience Experience of identifying opportunities to implement change within the service, developing sound business proposals which clearly set out rationale, methodology, supporting data and intended outcomes
Excellent ICT skills including Microsoft Office packages and experience of housing management systems Ability to build effective working relationships with colleagues and stakeholders, collaborating and acting on advice given by subject matter experts to improve services where appropriate Accurate record keeping, uses appropriate methods to communicate and record interactions and the decision-making process	Skills Analytical skills to interpret complex information and situations Ability to manage own workload and that of the team, prioritising effectively Ability to complete tasks appropriate to grade with ability to delegate effectively, ensuring the team responds to requests within acceptable timeframes	Skills Developed communication skills with the ability to present complex and/or sensitive information in an understandable way, using a variety of methods across a range of audiences Ability to utilise change management and project management skills to create plans which are focussed on meeting service requirements. foster a culture of continuous improvement by and a proven track record in the successful development and implementation of

Good communication skills	Ability to motivate the team, linking their development to service requirements	fundamental improvement/change programmes, ensuring plans are focussed and meet service requirements
	Empowers the team and trusts them to deliver outputs, fostering a culture of transparency	

Income and Leasehold Management

Housing Income Apprentice (PN: 9621) – Apprentice Grade

See Job Profile for full duties.

Main duties include:

To learn and develop the skills to work with various teams in delivering services to Medway Council residents.

To develop a wide range of skills and experience in all aspects of housing

Level 2 Intermediate Apprenticeship	Level 3 Advanced Apprenticeship	Level 4 Higher Apprenticeship

See Job Profile for full duties.

Main duties include:

Apprenticeships are a mixture of 'on' and 'off' the job learning. Apprentices will earn whilst they learn and gain practical and transferable skills throughout their apprenticeship.

You will work within an apprenticeship framework detailing the qualifications needed to be completed, the key skills targets and any other requirements of the apprenticeship. Each framework will also include information on job roles, entry routes, length of the apprenticeships and career paths available upon completion

Income Arrears Assistant (PN:11386) - Range 2

(Role sits within the Business Support job family)

See Job Profile for full duties.

Main duties include:

To provide a range of general administrative duties to support service delivery.

Level A (Developing)	Level B (Practising)	Level C (Accomplished)
Requirements at this level:	Requirements at this level in addition to level 2A:	Requirements at this level in addition to level 2A and 2B:
Qualifications	Qualifications	Qualifications
Level 2 qualification – e.g. A minimum of 5 GCSE's (grades 4-9) including	Completion of role specific training as identified on the HRA training	Working towards Level 3 in Business Administration.
English and Maths, NVQ etc	matrix	
		Evidence of ongoing continuous professional development

Knowledge An awareness and understanding of confidentiality and data protection procedures An awareness of the service area An awareness of equality, diversity and inclusion	Knowledge An awareness of policies and legislation relevant to the service A good understanding of the procedures and practices relevant to the service area and own area of work	Knowledge A understand of GDPR legislation and best practice in relation to information sharing
Experience Experience of providing administrative support to a team Experience of undertaking routine data entry with care and accuracy	Experience Experience of supporting with multiple copies of documents, using photocopier Experience of dealing with confidential and sensitive data	Experience Experience of analysing information and considering alternative solutions Experience of providing a comprehensive administrative and/or customer support service Experience of updating records on electronic or hard copy filing systems
Skills Ability to use Microsoft Word, Excel, Teams and Outlook Effectively exchange basic information, both orally and in writing Ability to maintain confidentiality at all times	Skills Ability to organise and prioritise workload to achieve deadlines Ability to maintain effective computerised and manual filing systems, where care, accuracy, confidentiality and security are important	Skills Good interpersonal skills with a confident telephone manner, and the ability to create a welcoming environment for members of the public, staff and stakeholders Ability to work within defined procedures and to work independently, using initiative to deal with situations, referring to supervisor/line manager for unusual or difficult problems Ability to input data, where care, accuracy, confidentiality and security are important

Income and Arrears Officer (PN: 3227) – Range 4

See Job Profile for full duties.

Main duties include:

To develop and maintain effective relationships with tenants within a defined geographical area, encouraging their cooperation in paying their rent and preventing arrears.

The postholder will monitor rent accounts in detail, taking appropriate actions in line with the Council's income collection policy and procedures. The role also involves working collaboratively with other agencies and services to provide support and ensure residents receive the assistance they need

Level A (Developing)	Level B (Practising)	Level C (Accomplished)
Requirements at this level:	Requirements at this level in addition to level 4A:	Requirements at this level in addition to level 4A and 4B:
Qualifications Level 2 qualification – e.g. A minimum of 5 GCSE's (grades 4-9) including English and Maths, NVQ etc Full UK driving licence and daily use of a car	Qualifications Completion of role specific training as identified in HRA training matrix	Qualifications Completion of level 3 Chartered Institute of Housing qualification or equivalent related to the role Evidence of continued professional development

Knowledge A good understanding of housing legislation relating to secure tenants Knowledge of welfare and benefits Knowledge of safeguarding principles An awareness of GDPR legislation and best practice in relating to information sharing	Knowledge An in depth understanding of strategies used to manage rent collection In depth knowledge relating to support agencies, enabling effective signposting	Knowledge Comprehensive understanding of occupancy, tenure and lettings, delivery of housing services, sustainable communities and resident involvement
Experience Experience of working in a social housing setting Experience of working in a team and contributing to shared objectives Familiarity with housing management systems and processes	Experience Build productive relationships with stakeholders to resolve complex issues and support residents Experience with identifying potential problems and taking appropriate action Experience of actively contributing to change programmes and offering input to shape decisions Experience of carrying out regular tenancy audits capturing information, recording vulnerabilities and identifying cases of tenancy fraud	Experience Drive service improvements across the patch, reducing arrears to levels which exceed the targets set Evidence of proactive resident engagement campaigns with the objective of maximising income for defined groups Experience of pursuing legal actions and representing the Council in court
Skills Honed relationship management and interpersonal skills Effective prioritisation of tasks and ability to meet deadlines Proficient at using Microsoft packages such as word/Excel/PowerPoint Communication skills	Skills Ability to apply Council policies and processes when making decisions on income and arrears related issues Ability to use Council ICT to accurately record resident information and interactions, including CRM Excellent customer care skills, with experience of adapting services, where possible, to meet customer needs and can take the initiative to work with other agencies where necessary	Skills Evidence of problem solving and creative ability Evidence of proactively managing the patch, considering the bigger picture

Housing Rents Officer (PN: 12415) – Range 4

See Job Profile for full duties.

Main duties include:

Lead the delivery of an efficient and effective financial rent accounting service, managing approximately £15 million for the Council's housing stock.

The role will advise the business on the maintenance, control and reconciliation of financial transaction data and practice and support critical financial functions of the business such as financial reconciliation, rent account management, and reporting

Level A (Developing)	Level B (Practising)	Level C (Accomplished)
Requirements at this level:	Requirements at this level in addition to level 4A:	Requirements at this level in addition to level 4A and 4B:

Qualifications Level 2 qualification – e.g. A minimum of 5 GCSE's (grades 4-9) including English and Maths, NVQ etc	Qualifications Completion of role specific training as identified on the HRA training matrix	Qualifications Completion of level 3 Chartered Institute of Housing qualification Evidence of continued professional development
Knowledge Understanding of financial rent accounting and income management	Knowledge Working knowledge of NEC housing database and its role in income management Working knowledge of the wider impact of the role on the business and other council systems.	Knowledge Expert knowledge of the NEC database with the ability to manage and optimise its use. Evidence of supporting the business with knowledge of financial controls, rent accounting or rent setting.
Experience Familiarity with housing management databases or similar financial system Familiarity with following financial procedures, ensuring accurate data entry	Experience Experience in financial rent accounting, including managing transactions and reconciliations Experience in setting and maintaining rents in accordance with policies and regulations Experience of managing and updating ICT systems related to housing rents Experience of handling complex administrative tasks, including year-end processes and statistical returns Experience of activities around managing fund sources such as DWP and Universal Credit	Experience Experience of leading audits, presenting system improvements through the housing change advisory board and or advise senior management on financial rent matters.
Skills Strong attention to detail for processing transactions accurately Able to use Microsoft packages such as Word, Excel and PowerPoint Ability to communicate effectively with stakeholders Good investigative skills	Skills Ability to produce ad-hoc reports and interpret financial data for decision making Strong analytical skills to identify trends and ensure financial accuracy Ability to build productive relationships with external partners	Skills Strong analytical skills to raise improvements to our financial systems and/or the housing service.

Leasehold and Right To Buy Officer (PN: 7554) – Range 4

See Job Profile for full duties.

Main duties include:

To deliver a comprehensive leasehold management service to Council leaseholders, ensuring effective service charge calculation, collection and arrears recovery.

The role also involves responding to customer enquiries related to the Right To Buy, land sales, council home buybacks, and service charges. Additionally, the postholder processes Right To Buy and land sale applications from initial enquiry to completion

Level A (Developing)	Level B (Practising)	Level C (Accomplished)
Requirements at this level:	Requirements at this level in addition to level 4A:	Requirements at this level in addition to level 4A and 4B:
Qualifications Level 2 qualification – e.g. A minimum of 5 GCSE's (grades 4-9) including English and Maths, NVQ etc	Qualifications Completion of role specific training as identified in the HRA training matrix	Qualifications Completion of level 3 Chartered Institute of Housing qualification or equivalent related to the role
Full UK driving licence and daily use of a car		Evidence of continued professional development
Knowledge A good understanding of housing legislation in relation to leaseholders A good understanding of Right To Buy legislation	Knowledge Sound understanding of Section 20 consultations In-depth knowledge of strategies used to manage rent collection	Knowledge Comprehensive understanding of occupancy, tenure and lettings, delivery of housing services, sustainable communities and resident involvement
Working knowledge of service charges		
Experience Experience of working in a social housing setting Experience of working in a team and contributing to shared objectives	Experience Experience of preparing service charge accounts Experience of working with residential leases	Experience Experience of working proactively to engage leaseholders and make improvements to service delivery
Familiarity with housing management systems and processes	Build productive relationships with stakeholders to resolve complex issues and support residents	Experience of successful arrears management, exceeding local targets set
	Experience with identifying potential problems and taking appropriate action	
Skills Honed relationship management and interpersonal skills	Skills Ability to apply Council policies and processes when making decisions on leasehold and Right To Buy related issues	Skills Ability to independently problem solve with creative ability
Effective prioritisation of tasks and ability to meet deadlines Able to use Microsoft packages such as Word, Excel and PowerPoint	Ability to use Council ICT to accurately record resident information and interactions, including CRM	Ability to proactively engage with leaseholders, considering the bigger picture
Ability to communicate effectively with stakeholders Good organisational skills	Excellent customer care skills, with experience of adapting services, where possible, to meet customer needs and can take the initiative to work with other agencies where necessary	
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Tenancy Sustainment Officer – Income (PN: 10650) – Range 4

See Job Profile for full duties.

Main duties include:

To support Medway Council tenants by providing advice and guidance on mitigating the impacts of welfare reforms, particularly Universal Credit, and addressing income shortfalls. This includes offering financial education, promoting income maximisation, and assisting tenants with under-occupation charges or alternative accommodation moves

Level A (Developing)	Level B (Practising)	Level C (Accomplished)
Requirements at this level:	Requirements at this level in addition to level 4A:	Requirements at this level in addition to level 4A and 4B:
Qualifications Level 2 qualification – e.g. A minimum of 5 GCSE's (grades 4-9) including English and Maths, NVQ etc Full UK driving licence and daily use of a car	Qualifications Completion of role specific training as identified in the HRA training matrix	Qualifications Completion of level 3 Chartered Institute of Housing qualification or equivalent related to the role Evidence of continued professional development
Knowledge A good understanding of Housing legislation relating to secure tenants In-depth knowledge of welfare benefits such as universal credit, housing benefit and council tax support Knowledge and understanding of safeguarding principles Awareness of how issues such as domestic abuse, mental health and	Knowledge Knowledge of local support services, charities and agencies, including how to signpost residents to appropriate help. Includes awareness of pathways to access employment, education and training Familiarity with financial inclusion, budgeting advice and available grants or discretionary funding	Knowledge Comprehensive understanding of occupancy, tenure and lettings, delivery of housing services, sustainable communities and resident involvement
substance misuse can affect residents		
Experience Experience of working in a social housing setting Experience of working within a team and contributing to shared objectives	Experience Build productive relationships with stakeholders to resolve complex issues and support residents Experience of identifying potential problems and taking appropriate action	Experience Evidence of driving improvements across the service, enhancing resident satisfaction and reducing evictions Evidence of taking a proactive approach to tenancy sustainment, using innovation in engagement activities and campaigns
Familiarity with housing management systems and processes	Experience of actively contributing to change programmes and offering input to shape decisions	Experience of using available data in the Low Income Family Tracker (LIFT) to create proactive plans and target interventions
Skills Honed relationship management and interpersonal skills Effective prioritisation of tasks and ability to meet deadlines Able to use Microsoft packages such as Word, Excel and PowerPoint Ability to communicate effectively with stakeholders	Skills Ability to apply Council policies and processes when making decisions on tenant issues Ability to use Council ICT to accurately record cases and interactions, including CRM Ability to formulate clear and effective action plans for residents which enable tenancy sustainment Excellent customer care skills, with experience of adapting services, where possible, to meet resident needs and can take the initiative to work with other agencies where necessary	Skills Ability to independently problem solve with creative ability

Senior Income and Arrears Officer (PN: 16633) – Range 5

See Job Profile for full duties.

Main duties include:

Build and maintain strong working relationships with residents in a defined geographical area, fostering their cooperation in paying their rent and preventing arrears.

The postholder will monitor rent accounts in detail, taking appropriate actions in line with the Council's income collection policy and procedures. The role also involves working collaboratively with other agencies and services to provide support and ensure residents receive the assistance they need

Manage a team of up to 5 members of staff, ensuring the smooth operation of the income collection team.

evel A (Developing)	Level B (Practising)	Level C (Accomplished)
Requirements at this level:	Requirements at this level in addition to level 5A:	Requirements at this level in addition to level 5A and 5B:
Qualifications	Qualifications	Qualifications
evel 3 qualification – e.g. A levels, Advanced apprenticeship, NVQ 3	Completion of role specific training as identified in the HRA training matrix	Completion of level 4 Chartered Institute of Housing qualification
full UK driving licence and daily access to a car		Evidence of continued professional development
Willingness to work towards level 4 Chartered Institute of Housing qualification		
Knowledge A good understanding of housing legislation relating to secure tenants	Knowledge An in depth understanding of strategies used to manage rent	Knowledge Comprehensive understanding of housing policy and law, finance,
(nowledge of welfare and benefits	collection	customer engagement, strategic planning and ethics in housing
Cnowledge of safeguarding principles	In depth knowledge relating to support agencies, enabling effective signposting	
nowledge of safeguarding principles	Good housing systems knowledge	
Experience Experience of working in an income collection role.	Experience Effectively supervise staff members, delegate tasks and ensure	Experience Drive service improvements, introducing innovation and enhance
xperience of working in an income conection role.	performance expectations are met	the resident experience
Experience of leading a team to achieve shared objectives	performance expectations are met	the resident experience
Familiarity with housing management systems and processes	Experience of building productive relationships with stakeholders to resolve complex issues and support residents	Contribute to service strategies, setting team objectives aligned with broader goals
	Experience of carrying out regular tenancy audits capturing information, recording vulnerabilities and identifying cases of tenancy fraud	
<u>skills</u>	Skills	Skills
Honed relationship management and interpersonal skills	Effective line management skills.	Problem solving and creative ability
Effective prioritisation of tasks and ability to meet deadlines	Ability to make informed, fair and effective decisions on income related issues	Ability to apply housing sector knowledge to drive innovation
Proficient at using Microsoft packages such as word/Excel/PowerPoint		Ability to identify opportunities for staff development

Ability to provide meaningful feedback to staff to enhance performance	Excellent customer care skills, with experience of adapting services,	
and influence outcomes.	where possible, to meet customer needs and can take the initiative to	
	work with other agencies where necessary	

Income and Leasehold Manager (PN: 10629) - Range 6

See Job Profile for full duties.

Main duties include:

To direct the day-to-day operations of the income and leaseholder team, providing a comprehensive housing service for HRA income collection, tenancy sustainment, leaseholders and Right to Buy applications.

The postholder will monitor and evaluate the service to ensure compliance with statutory requirements and the adoption of best practice approaches. Additionally, they will develop and maintain effective working relationships with partner agencies and foster a culture of collaborative working to achieve the best outcomes for residents. The role requires consultation with and the involvement of residents to inform an effective and efficient, resident led service

Level A (Developing)	Level B (Practising)	Level C (Accomplished)
Requirements at this level:	Requirements at this level in addition to level 6A:	Requirements at this level in addition to level 6A and 6B:
Qualifications Level 6 qualification – e.g. Degree Apprenticeship, Graduate Diploma Full UK driving licence with daily access to a car for work	Qualifications Completion of role specific training as identified on the HRA training matrix	Qualifications Completion of CIH level 4 qualification Evidence of continued professional development
Knowledge of housing, council tax and other welfare benefits administration and legislation Understanding of the problems faced by households rent arrears, and particularly those from disadvantaged groups Understanding of GDPR and information sharing guidelines Comprehensive knowledge of housing legislation and statutory requirements relating to secure tenants Comprehensive knowledge and application of equal opportunities, responding positively to individual needs and circumstances Comprehensive understanding of social issues that may affect tenants such as poverty, isolation and domestic abuse	Knowledge and understanding of performance management Knowledge of Right to Buy and leaseholder legislation and management Working knowledge of policies, procedures and risk assessments relevant to the role In-depth knowledge of Regulatory standards in housing and their practical application	Knowledge Evidence of applying procedural knowledge to develop creative solutions and plans for service improvement Comprehensive understanding of housing policy and law, finance, customer engagement, strategic planning and ethics in housing
Experience Experience of leading a multi-disciplinary team including income collection Experience of managing high level rent arrears cases and a comprehensive understanding of the court process	Experience Experience of preparing and validating statistical information Experience of preparing budgets, highlighting anomalies and accurate forecasting	Experience Evidence of identifying opportunities to implement change within the service, developing sound business proposals which clearly set out rationale, methodology, supporting data and intended outcomes

Experience of Housing Management systems	Develop objective plans to meet the needs of the service, setting realistic targets and developing ways of using information for solutions Experience of developing and sustaining successful and productive interagency working for the benefit of all residents	
Skills Excellent ICT skills including Microsoft Office packages	Skills Analytical skills to interpret complex information and situations	Skills Developed communication skills with the ability to present complex
Excellent let skills including wherosoft office packages	Analytical skills to litter pret complex information and situations	and/or sensitive information in an understandable way, using a
Ability to build effective working relationships with colleagues and	Ability to manage own workload and that of the team, prioritising	variety of methods across a range of audiences
stakeholders, collaborating and acting on advice given by subject matter	effectively	Aldress Constitution of the constitution of th
experts to improve services where appropriate	Ability to complete tasks appropriate to grade with ability to delegate	Ability to foster a culture of continuous improvement and a proven track record in the successful development and implementation of
Accurate record keeping, uses appropriate methods to communicate and	effectively, ensuring the team responds to requests within acceptable	fundamental improvement/change programmes, ensuring plans are
record interactions and the decision-making process	timeframes	focussed and meet service requirements
	Ability to motivate the team, linking their development to service requirements	
	Empowers the team and trusts them to deliver outputs, fostering a culture of transparency	

Tenant Services Operations Manager (PN: 11965) – Range 7

See Job Profile for full duties.

Main duties include:

To oversee the day-to-day operational management of the Tenant Services team, including neighbourhood services, tenancy management, income and leasehold and homes for independent living.

The postholder will manage key contracts such as the HRA cleaning contract and the grounds maintenance contracts, ensuring they meet specifications and adhere to key performance indicators through regular operational and strategic meetings. Additionally, the role includes budget oversight, compliance with housing legislation and contribution to service plans while providing effective team management and covering for other managers when necessary.

Level A (Developing)	Level B (Practising)	Level C (Accomplished)
Requirements at this level:	Requirements at this level in addition to level 7A:	Requirements at this level in addition to level 7A and 7B:
Qualifications	Qualifications	Qualifications
Level 6 qualification – e.g. Degree Apprenticeship, Graduate Diploma	Completion of role specific training as identified in the HRA training	Completion of CIH level 4 qualification
	matrix	
Full UK driving licence with daily use of a vehicle		Evidence of continued professional development
Knowledge	Knowledge	Knowledge
Comprehensive overview of current issues within the housing sector, and	Understanding of service charging and consultation requirements,	Thorough knowledge and understanding of the legal and statutory
best practice methodologies	providing coaching support to the team where necessary	framework related to housing, proactively seeking to keep updated
	, and a second s	through sector events

Excellent working knowledge of housing legislation and policy, including	Knowledge and understanding of performance management and	Evidence of applying procedural knowledge to develop creative
Regulatory standards	strategies to manage complex situations	solutions and plans for service improvement
Proven knowledge of tenancy and housing management and its requirements and guidelines, including equal opportunities, safeguarding and health and safety	Working knowledge of policies, procedures and risk assessments relevant to the role	Comprehensive understanding of housing policy and law, finance, customer engagement, strategic planning and ethics in housing
Understanding of GDPR and information sharing guidelines	In-depth understanding of neighbourhood management, including strategies to manage tenancy breaches and approaches to neighbourhood development improvement plans	
Comprehensive understanding of social issues that may affect tenants such as poverty, isolation and domestic abuse	In-depth understanding of social value initiatives and approaches to neighbourhood development	
Overview of the benefits and welfare system, and housing related support, keeping updated with legislative changes through subscriptions to sector news		
Knowledge of contract management and holding providers to account		
High level understanding of issues faced by households, particularly those from disadvantaged groups, continuously updating this knowledge by attending appropriate forums with other sector professionals		
Experience Experience of working at a senior level within a social housing environment and a proven track record in delivering frontline operational services	Experience Proficiency in budget management and analysing financial management information Development of innovative performance monitoring regimes,	Experience Evidence of fostering a culture of continuous improvement, including successfully developing and implementing improvement/change programmes, ensuring business plans are focussed and meet service requirements
Experience of managing dispersed, frontline teams delivering a range of services	providing practical and coaching support to managers	Evidence of proactively identifying areas of underperformance and
	Experience of COSHH and risk assessments	developing plans to address slippage and realise improved outcomes
	Experience of successfully managing operational services to deliver set outcomes and achieve targets	
	Experience of effectively managing staff members and applying Council policies and procedures such as supporting employee attendance and performance issues	
Skills	Skills	Skills
Excellent ICT skills including Microsoft office packages and experience of using housing management systems to manage and monitor workloads	Excellent communication, negotiation, consultation and influencing skills tailored to meet the needs of a wide range of audiences and stakeholders	Ability to develop service objectives from strategy, motivating teams to instigate change
Ability to build effective working relationships with colleagues and stakeholders, collaborating and acting on advice from subject matter experts where appropriate	Financial planning and budget management, including forecasting	Ability to use a range of information on future trends to set measurable performance objectives and inform strategic thinking to meet future needs of the service
Excellent record keeping and document management, employing appropriate methods to record and monitor interactions and the	Analytical skills to interpret complex information and situations. Ability to use these skills to present plans and cases to improve services	Developed communication skills with the ability to present complex and/or sensitive information in an understandable way, using a
decision-making process		variety of methods across a range of audiences

Ability to lead the team, fostering a culture of transparency, trust and	Ability to manage own workload and that of the team, prioritising effectively.	Ability to foster a culture of continuous improvement and a proven
collaboration. Challenging positively when standards are not met	Ensures that team members are carrying out tasks appropriate to their grade. Sets the operational priorities and ensures they are adhered to	track record in the successful development and implementation of fundamental improvement/change programmes, ensuring plans are focussed and meet service requirements
	Ability to motivate the team, linking their development to service requirements. Ensures that equal opportunities are embedded throughout the teams by all managers	
	Able to make informed and timely decision using a range of sources and employing an ethical framework	

HOMES FOR INDEPENDANT LIVING

Scheme Support Officer (PN:11967) – Range 3

See Job Profile for full duties.

Main duties include:

To deliver exceptional management services to residents in Homes For Independent Living Schemes.

Scheme Support Officers play a crucial role in enabling residents to live independently, whether or not they have a care package, and in helping them maintain their tenancies. They promote resident's wellbeing through regular welfare checks and effectively collaborate with care management, community and nursing staff, the Medway helpline, GPs, and other organisations or stakeholders.

Level A (Developing)	Level B (Practising)	Level C (Accomplished)
Requirements at this level:	Requirements at this level in addition to level 3A:	Requirements at this level in addition to level 3A and 3B:
Qualifications Level 2 qualification – e.g. A minimum of 5 GCSE's (grades 4-9) including English and Maths, NVQ etc To have a full UK driving license and daily use of a car for work	Qualifications Completion of role specific training as identified on the HRA training matrix	Qualifications Working towards a relevant Health and Social Care qualification, for example an adult care diploma. Evidence of continued professional development
Knowledge Knowledge and understanding of social issues affecting older people e.g. social isolation, health concerns	Knowledge A comprehensive working knowledge of the broader activities of the service	Knowledge An overview of management practices in relation to sheltered accommodation

An awareness of GDPR legislation and best practice in relating to information sharing	A working knowledge of how each HFIL scheme operates and is managed	
A good understanding of relevant policies and procedures in own area of work		
<u>Experience</u>	Experience	<u>Experience</u>
A minimum of two years' experience working within a supportive role	Experience of adapting services, where possible, to meet resident's needs	Experience of stakeholder management
Experience of interacting with older people	Experience of dealing with confidential and sensitive data	Experience of proactive support planning and engaging with partners and residents
	Experience of taking the initiative to work with other agencies where necessary to achieve a positive outcome	Experience of coaching/supporting others in their role
	Experience of Fire and Health & Safety risk assessments and evacuation procedures ensuring all control measures are in place and applied	
	Experience of monitoring contracts to ensure they are being adhered to	
Skills	Skills	Skills
Ability to use Microsoft Word, Excel, Teams and Outlook	Ability to use the most appropriate style and method of	Ability to monitor staff and contractors effectively
	communication with people at different levels inside and outside of	
Ability to organise and prioritise workload to achieve deadlines	the organisation	Ability to model high levels of professionalism and promote a culture of professional standards
Excellent interpersonal skills with a confident telephone manner, and the	The ability to deal with considerable levels of work-related pressure, for	culture of professional standards
ability to create a welcoming environment for members of the public, staff and stakeholders	example from deadlines, interruptions or conflicting demands	Ability to use own judgement and creativity to assess situations, solve problems and adapt to new ways of working
Ability to work within defined procedures and to work independently, using initiative to deal with situations, referring to supervisor/line manager for unusual or difficult problems		
Ability to develop and maintain effective computerised and manual filing systems, where care, accuracy, confidentiality and security are important		
Ability to maintain confidentiality at all times		
Excellent customer care skills		

Senior Scheme Support Officer (PN: 15989) – Range 4

See Job Profile for full duties.

Main duties include:

Assisting in the day-to-day operational management of the Homes for Independent Living service, including continuous service improvement to ensure efficient and effective delivery and monitoring of contractors when on site.

The postholder will have direct line management of the HFIL team, will monitor and evaluate the service to ensure compliance with statutory requirements and the adoption of best practice approaches

Level A (Developing)	Level B (Practising)	Level C (Accomplished)
Requirements at this level:	Requirements at this level in addition to level 4A:	Requirements at this level in addition to level 4A and 4B:
Qualifications Level 2 qualification – e.g. A minimum of 5 GCSE's (grades 4-9) including English and Maths, NVQ etc	Qualifications Achievement of internal management training Completion of role specific training as identified on the HRA training	Qualifications Evidence of continued professional development
Completion of a relevant Health and Social Care qualification, for example a diploma in adult care at least level 2	matrix	
To have a full UK driving license and daily use of a car for work		
Knowledge Working knowledge of adult social care, to include social isolation	Knowledge Knowledge of engagement activities and initiatives	Knowledge A good understanding of Housing legislation regarding various tenure types
A good understanding of Housing legislation for older people	A comprehensive knowledge of HFIL Services	
Knowledge of safeguarding principles	Knowledge of HFIL systems such as call systems, telecare devices and fire alarms	
Experience Experience of stakeholder management Proven track record of working with older people	Experience Effectively managed staff and to delegate tasks and ensure targets are met	Experience Evidence of strategic planning and aligning team objectives with broader goals
Experience of supervision of contractors or staff	Experience of reviewing policies and procedures to ensure effective and efficient service delivery	Experience of managing change and to drive service improvements
	Experience of carrying out routine checks on HFIL systems ensuring their effectiveness as contributing to the health, safety and wellbeing of tenants	
	Experience of proactively identifying routine repairs and maintenance issues whilst on site to promote safe and healthy living conditions	
Skills Ability to manage / supervise staff and contractors effectively	Skills The ability to make informed and fair decisions on tenant issues	Skills Evidence of problem solving and creative ability
Ability to model high levels of professionalism and promote a culture of professional standards	Competent in dealing with considerable levels of work-related pressure, for example from deadlines, interruptions or conflicting demands	Identifies opportunities for staff development and progression
Ability to use own judgement and creativity to assess situations, solve problems and adapt to new ways of working		
Good interpersonal and communication skills, engaging with residents to avoid social isolation		
Ability to use Microsoft Word, Excel, Teams and Outlook		
Excellent customer care skills		
Ability to maintain confidentiality at all times		